

# GOVERNMENT-TO-GOVERNMENT PARTNERSHIPS



Australian Government

Department of Foreign Affairs and Trade



Partnerships for  
**INFRASTRUCTURE**  
AN AUSTRALIAN GOVERNMENT INITIATIVE

## Acknowledgement

This publication has been funded by the Australian Government through the Department of Foreign Affairs and Trade and the Partnerships for Infrastructure (P4I) initiative. P4I partners with Southeast Asia to drive sustainable, inclusive and resilient growth through quality infrastructure. More information about P4I is available at [partnershipsforinfrastructure.org](https://partnershipsforinfrastructure.org).

Partnerships for Infrastructure acknowledges Aboriginal and Torres Strait Islander peoples as the traditional custodians of Country throughout Australia, and we pay our respects to Elders past and present. P4I also recognises early connections between Southeast Asia and the First Nations peoples of Australia.

## Disclaimer

Any third-party views or recommendations included in this publication do not necessarily reflect the views of the Australian Government, or indicate its commitment to a particular course of action. The Australian Government accepts no responsibility or liability for any damage, loss or expense incurred as a result of the reliance on information contained in this publication.

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# Leveraging the Power of Partnership

**Partnerships for Infrastructure (P4I) is one of Australia's flagship infrastructure development initiatives in Southeast Asia, supporting the region's economic growth through quality, sustainable infrastructure.**

Building on longstanding engagement across the region, P4I brings together Australian and Southeast Asian government counterparts, independent regulators, utilities and infrastructure operators to share technical and policy advice, and specific infrastructure investments advice. We collaborate with a wide range of other bilateral development partners and multilateral organisations.

P4I works with partners across transport, energy, telecommunications, and public investment management. Its approach is both top-down and bottom-up—supporting broader policy reforms while also addressing investment barriers faced by businesses and investors. By removing bottlenecks and improving infrastructure decision-making, P4I helps unlock new opportunities for investment, innovation, and sustainable growth across the region.

## Delivering Results

A light blue map of Southeast Asia is positioned in the background of the 'Delivering Results' section. The map shows the outlines of the region's countries, including Thailand, Laos, Cambodia, Vietnam, Malaysia, Singapore, Brunei, and Indonesia.

# 64

**Southeast Asian government organisations have connected with Australian organisations to exchange technical and policy advice with the support of P4I.**

# 3,000+

**infrastructure professionals (34% women) per year from across Southeast Asia are directly supported by P4I to gain deeper exposure to Australia's infrastructure capability.**

# 25+

**formal partnerships between Australian organisations and Southeast Asian government counterparts across the region received ongoing support from P4I.**

# 109

**Australian organisations have been supported by P4I to increase their engagement with partners in Southeast Asia.**

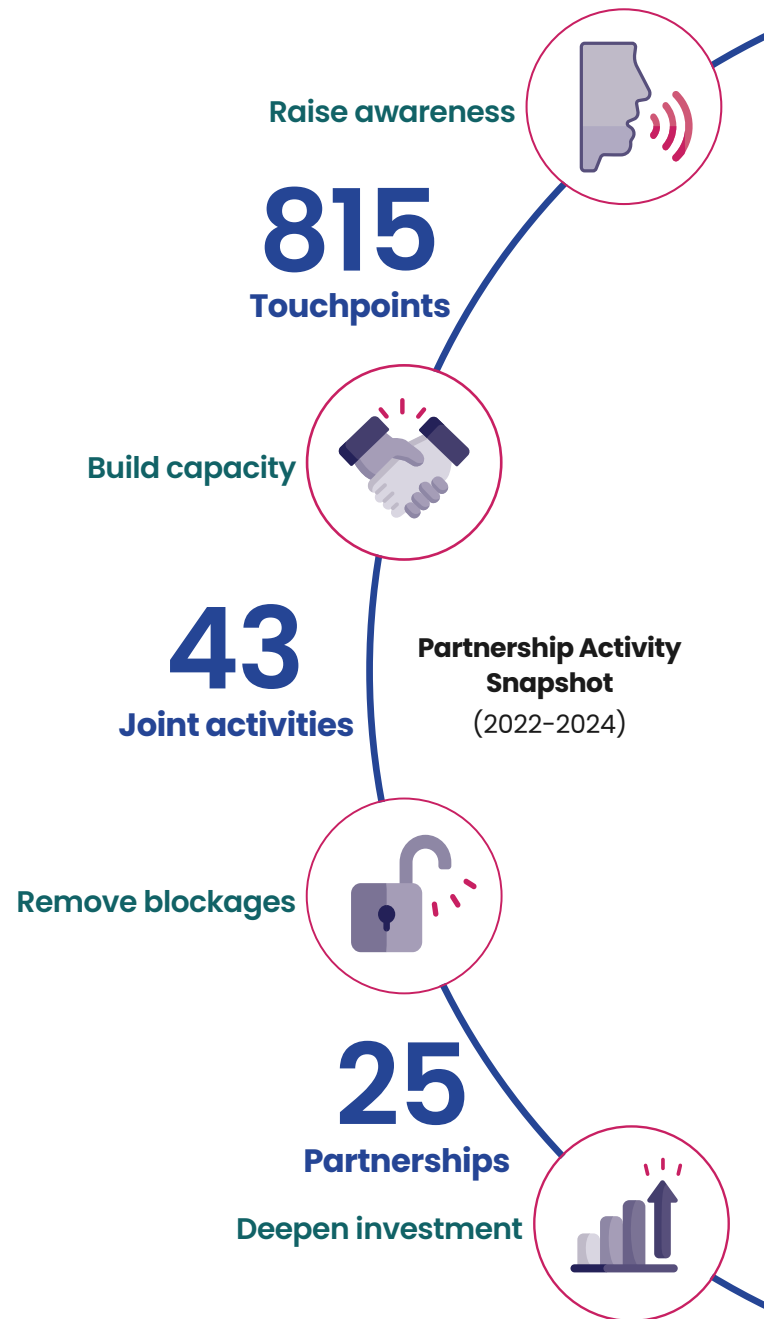


# P4I's Partnership Approach

P4I supports government organisations and other institutions to develop partnerships that deliver real results for infrastructure development and investment in Southeast Asia. This tailored support enables partners to focus their resources and efforts on key priorities. P4I provides:

















































- Partnership management support, including guidance on how to establish working modalities between partners; communications, knowledge, monitoring and evaluation support; and operational and logistics support for events, workshops and missions.
- Access to technical advisers with cross-sector infrastructure policy and planning expertise, as well as to support integration of gender equality, disability and social inclusion (GEDSI), and low-carbon and disaster- and climate-resilience considerations into partnership objectives and activities.
- Capability to co-design and co-deliver activities with a blended team.

Government organisations and other institutions can engage in a variety of ways, from one-off touchpoints with counterparts that raise awareness and insights, to co-delivering joint activities and forming longer-term partnerships that deepen investment pathways. Engagement at every stage supports increased connectivity between the Australian and Southeast Asian infrastructure landscape.



# Australian Partner Organisations

Below is a snapshot of the type of organisations that have engaged with Southeast Asia counterparts through P4I. Engagement has centred around several key themes of infrastructure such as Maritime Decarbonisation, Renewable Energy Integration, Resilient Land Transport, Women in Infrastructure, Diverse and Efficient Finance and Investment.

Australian Energy Market Operator (AEMO)	
Australian Energy Regulator (AER)	 
Australian National University (ANU)	    
Austroroads	
Bureau of Meteorology (BoM)	  
Commonwealth Scientific and Industrial Research Organisation (CSIRO)	      
Department of Climate Change, Energy, the Environment and Water (DCCEEW)	 
Department of Industry, Science, Resources (DISR)	
Department of Infrastructure, Transport, Regional Development, Communications and the Arts (DITRDCA)	     
Maritime Industry Australia	
Mekong Region Futures Institute (MERFI)	 
Monash University	 
Port of Melbourne	 
Public Transport Association Australia and New Zealand	
Queenlands Department of Transport and Main Roads (DTMR)	 
Queensland Reconstruction Authority (QRA)	
Transport for NSW	  
University of Melbourne	
Victorian Department of Treasury and Finance (DTF)	  
Victorian State Tolling Company	  

# Partnership in Action: Vietnam Energy Transition

In February 2025, Vietnam amended its Electricity Law to establish greater incentives for private sector investment into Vietnam’s renewable energy transition.

Australia is supporting Vietnam’s energy transition connecting Australian government organisations and utilities with partners in Vietnam, to collaborate on improving Vietnam’s policy and regulatory environment. This aims to improve infrastructure decision-making, planning and preparation, and ultimately unlock barriers to investment.

For instance, the Australian Energy Regulator (AER) is working with the Electricity Regulatory Authority of Vietnam (EAV) to share technical knowledge on regulatory issues associated with the integration of renewable energy sources into wholesale markets and understanding options for regulatory programs and mechanisms. Ongoing collaboration between these regulatory authorities seeks to reduce regulatory barriers and increase long-term investment certainty through effective regulatory instruments and mechanisms, as reform progresses.

## Ecosystem of government-to-government organisations engaged in Vietnam’s clean energy transition

Below is a snapshot of the type of organisations that have been involved in activities collaborating with Vietnamese counterparts to support the energy transition. This ranges from ‘light-touch’ engagements to longer-term formal partnerships. Different organisations are engaged to collaborate at different stages of the infrastructure lifecycle depending on their capability and relevance of their expertise.



\*See back cover for acronyms.

# Advancing Accessible Transport: Australia–Philippines Partnership

Inclusive transport systems are essential for economic growth, ensuring equitable access to jobs, services and opportunities. To address challenges in developing accessible transport, P4I has facilitated a critical partnership between the Department of Transportation (DOTr) in the Philippines and the Queensland Department of Transport and Main Roads (DTMR).

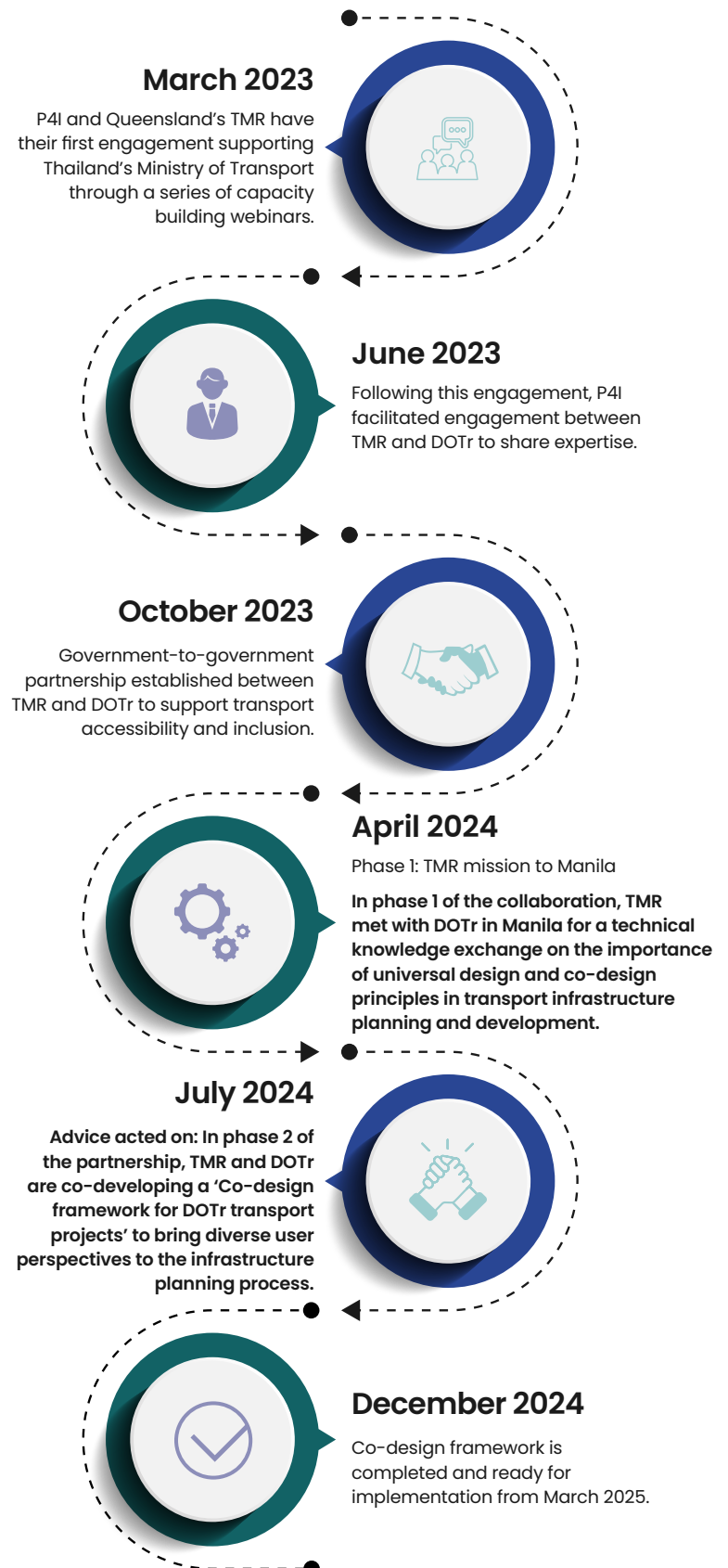
This partnership has culminated in the Philippine Co-Design Framework for Transport Accessibility, which actively involves people with disabilities and other stakeholders throughout the transport infrastructure design process. Co-design ensures that the unique needs of all users are addressed, from the planning stage to implementation. By embedding inclusivity from the outset, we can avoid costly retrofitting and create systems that work for everyone.

TMR's partnership journey began in Thailand, sharing its expertise at a P4I-hosted webinar with the Thailand Ministry of Transport in March 2023. Seeing the opportunity to share DTMR's expertise with DOTr, P4I connected these organisations a few months later, establishing the groundwork for collaboration and aligning on shared interests in transport inclusivity.

By October 2023, the partnership had officially launched with a knowledge-sharing initiative on transport accessibility and inclusion, underlining the importance of GEDSI principles. In 2024, DTMR provided actionable advice, through study tours in both the Philippines and Australia, and contributed to the development of the Co-Design Framework.

DOTr manages **6 trillion PHP (165 billion AUD)** of national infrastructure flagship infrastructure projects (IFPs), and seeks to formalise the Framework and see it applied on infrastructure projects.<sup>1</sup>

## Converting a regional touchpoint to a principal GEDSI and G2G partner



<sup>1</sup> [National Economic and Development Authority](#)

## Partnerships for Infrastructure

Partnerships for Infrastructure (P4I) is an Australian Government initiative partnering with Southeast Asia to drive sustainable, inclusive, and resilient growth through quality infrastructure. P4I partners with Cambodia, Indonesia, Laos, Malaysia, Philippines, Thailand, Timor-Leste, Vietnam and the Association of Southeast Asian Nations (ASEAN) to attract quality investment, address infrastructure gaps and drive inclusion and climate-resilient development. P4I does this by providing infrastructure advisory services, facilitating technical knowledge exchanges, building partners' technical capacity and supporting government-to-government and other partnerships between Australian and Southeast Asian organisations. Delivered through a single team, P4I is led by the Australian Department of Foreign Affairs and Trade in collaboration with Ernst and Young, Adam Smith International, The Asia Foundation and Ninti One.

### \*Acronyms

AER: Australian Energy Regulator

AMEC: Australian Energy Market Commission

AMEO: Australian Energy Market Operator

ANU: The Australian National University

ARENA: Australian Renewable Energy Agency

BOM: Bureau of Meteorology

CEFC: Clean Energy Finance Corporation

CSIRO: Commonwealth Scientific and Industrial Research Organisation

DCCEEW: Department of Climate Change, Energy, the Environment and Water

